Review, outlook and trends

How the financial and capital markets have evolved and will keep evolving

Executives International, January 2018, Lausanne



Agenda

1. Review

- 2. Macroeconomic climate and investment outlook for 2018
- 3. New developments and trends in the financial industry

Equities and interest rates since 1968



Composite members Dow Jones Index

Constant evolution

1968	2018				
Allied Chemical Corporation	3M Company				
Aluminum Company of America	American Express Company				
American Can Company	Apple Inc.				
American Telephone and Telegraph Company	Caterpillar Inc.				
American Tobacco Company	Chevron Corporation				
Anaconda Copper Mining Company	Cisco Systems, Inc.				
Bethlehem Steel Corporation	E.I. du Pont de Nemours & Company				
Chrysler Corporation	Exxon Mobil Corporation				
E.I. du Pont de Nemours & Company	General Electric Company				
Eastman Kodak Company	Intel Corporation				
F. W. Woolworth Company	International Business Machines Corporation				
General Electric Company	Johnson & Johnson				
General Foods Corporation	JPMorgan Chase & Co.				
General Motors Corporation	McDonald's Corporation				
Goodyear Tire and Rubber Company	Merck & Co., Inc.				
International Harvester Company	Microsoft Corporation				
International Nickel Company, Ltd.	Nike, Inc.				
International Paper Company	Pfizer Inc.				
Johns-Manville Corporation	The Boeing Company				
Owens-Illinois, Inc.	The Coca-Cola Company				
Sears Roebuck & Company	The Goldman Sachs Group, Inc.				
Standard Oil Co. of California	The Home Depot, Inc.				
Standard Oil Co. of New Jersey	The Procter & Gamble Company				
Swift & Company	The Travelers Companies, Inc.				
Texaco Incorporated	The Walt Disney Company				
The Procter & Gamble Company	United Technologies Corporation				
Union Carbide Corporation	UnitedHealth Group Incorporated				
United Aircraft Corporation	Verizon Communications Inc.				
United States Steel Corporation	Visa Inc.				
Westinghouse Electric Corporation	Wal-Mart Stores, Inc.				

Composite members SMI Index

Constant evolution

1988	2018				
Adia	ABB Ltd				
BBC	Adecco Group AG				
Ciba-Geigy	Cie Financiere Richemont SA				
Schweiz. Kreditanstalt	Credit Suisse Group AG				
Elektrowatt	Geberit AG				
Hoffmann-La Roche GS	Givaudan SA				
Holderbank	Julius Baer Group Ltd				
Jacobs Suchard	LafargeHolcim Ltd				
Nestle	Lonza Group AG				
Oerlikon-Bührle	Nestle SA				
Pargesa	Novartis AG				
Pirelli	Roche Holding AG				
Rückversicherung	SGS SA				
Sandoz	Sika AG				
Schweiz. Bankgesellschaft	Swatch Group AG				
Schweiz. Bankverein	Swiss Life Holding AG				
Schweiz. Volksbank	Swiss Re AG				
Swissair	Swisscom AG				
Winterthur	UBS Group AG				
Zürich	Zurich Insurance Group AG				

Swiss Franc really a "hard currency"



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Sentiment

Markets move in cycles

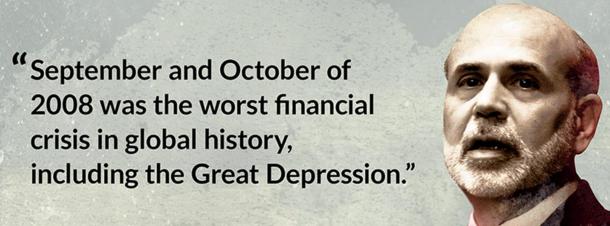
Investor Sentiment During Market Cycles



Current cycle

Banking and Euro crisis 2008





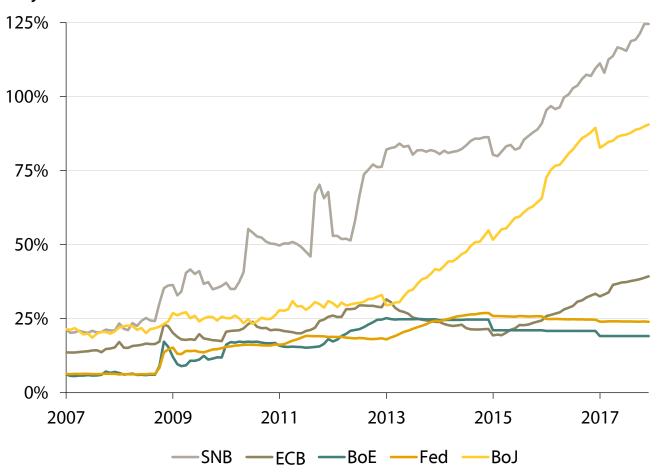




On the retreat

Monetary-policy stimulus will further subside

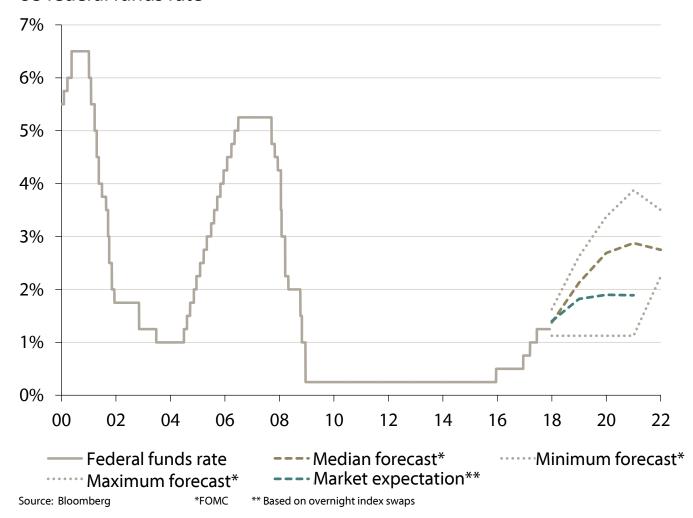
Major central banks' balance-sheet assets as a % of GDP



Is the Fed being underestimated?

Central bankers could wrong-foot the market

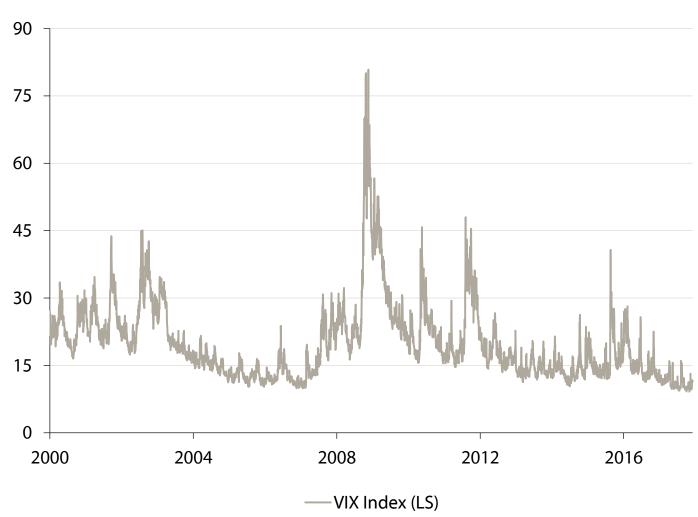
US federal funds rate



Little movement

Record-low volatility

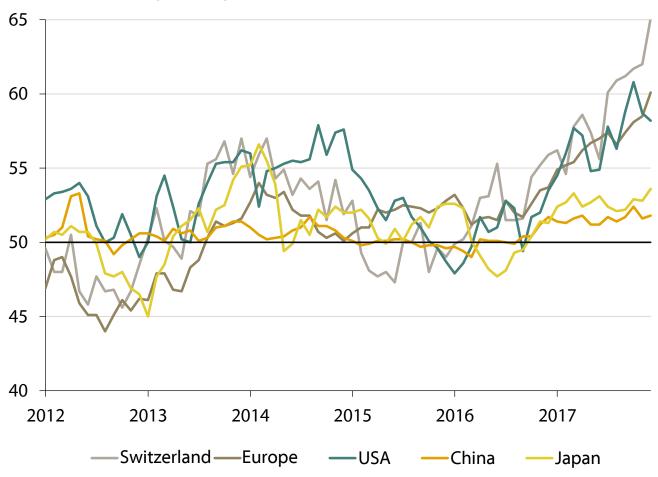
Stock volatility



Sentiment at its peak

The synchronous global economic expansion continues

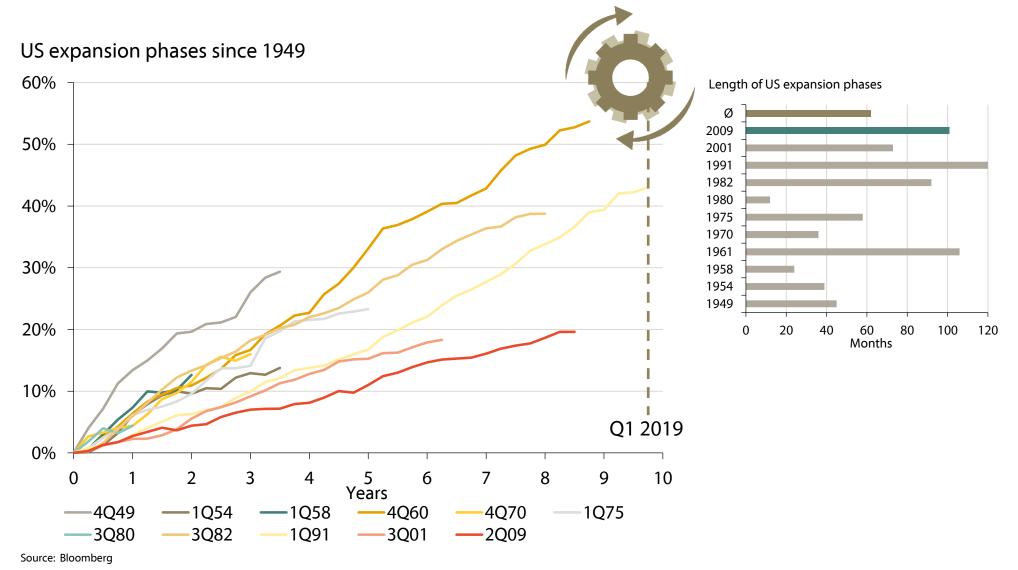
World purchasing managers' indices



Source: Bloomberg, Markit

Longest expansion of all time?

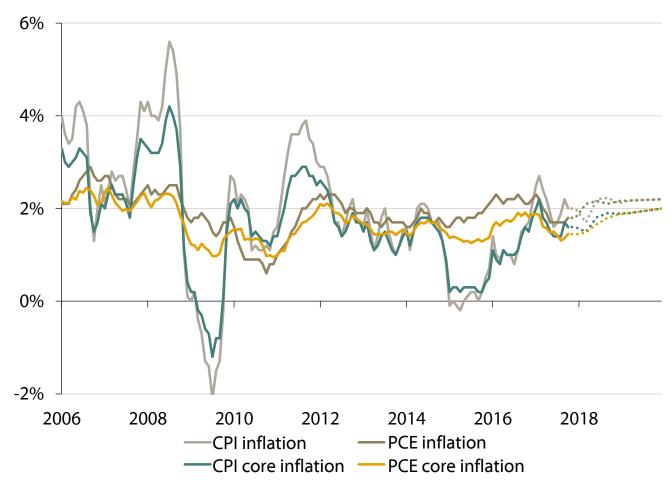
The US growth engine is slowly starting to overheat



On the quest for 2%

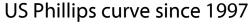
Inflation stubbornly remains below central banks' targets

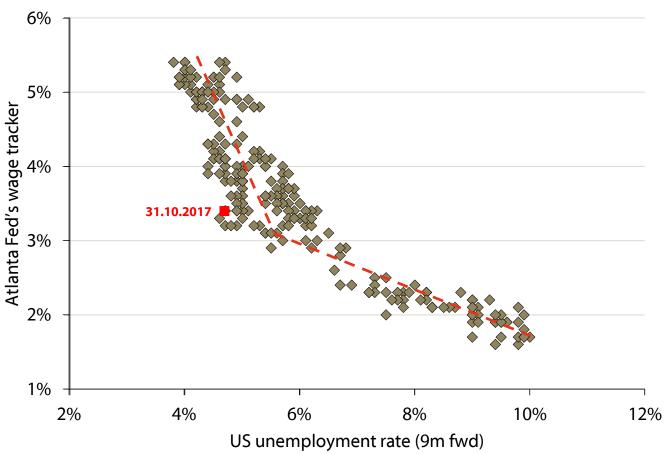
Headline and core inflation in USA (YoY)

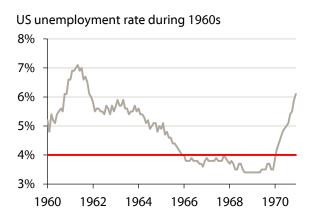


Will the Phillips curve stage a comeback in 2018?

Tight labour market portends rising inflation pressure





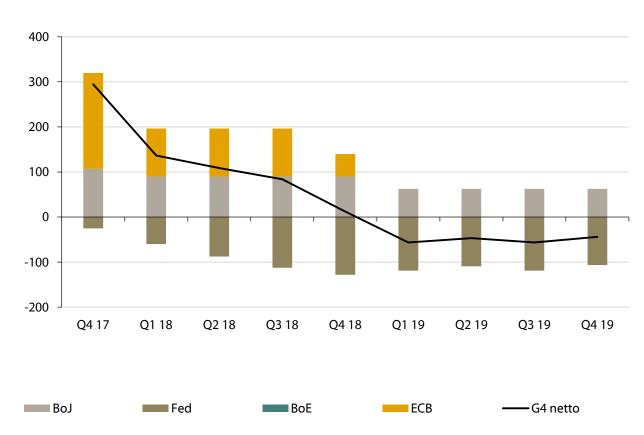




On the retreat

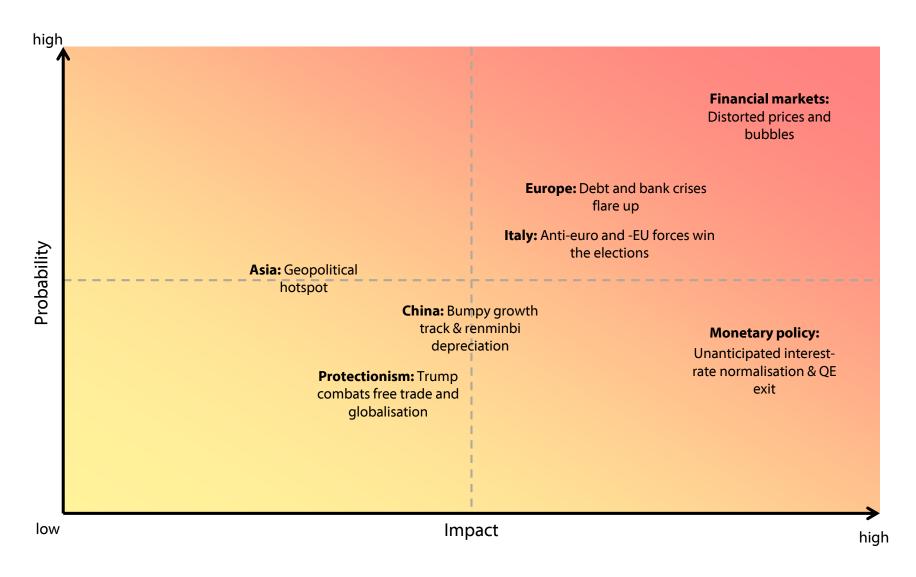
Monetary-policy stimulus will further subside

Securities purchases by central banks, in USD billion



Trump, China, Italy...

2018 on the risk radar screen

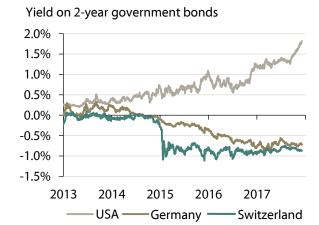


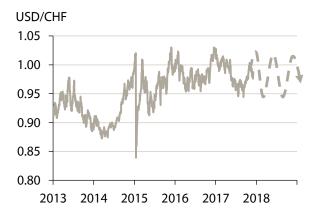
Dead cat bounce?

The greenback may have formed a long-term top

US dollar index and speculative positioning







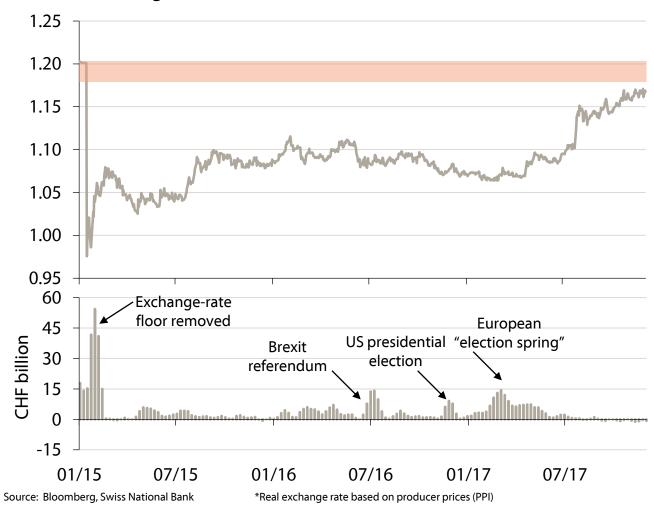
Source: Bloomberg

*expressed as deviation from 5-year average (as a % of open contracts)

Former exchange-rate floor in sight

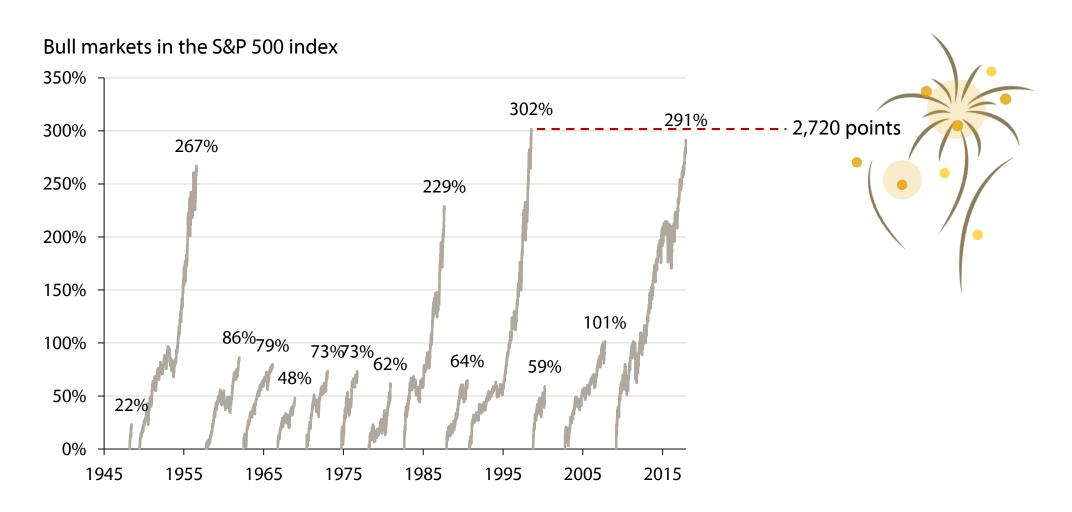
Euro likely to face selling pressure at 1.18-1.20 against the franc

EUR/CHF exchange rate and Swiss National Bank interventions (4-week change in SNB sight deposits)



Soon the strongest bull market since 1945

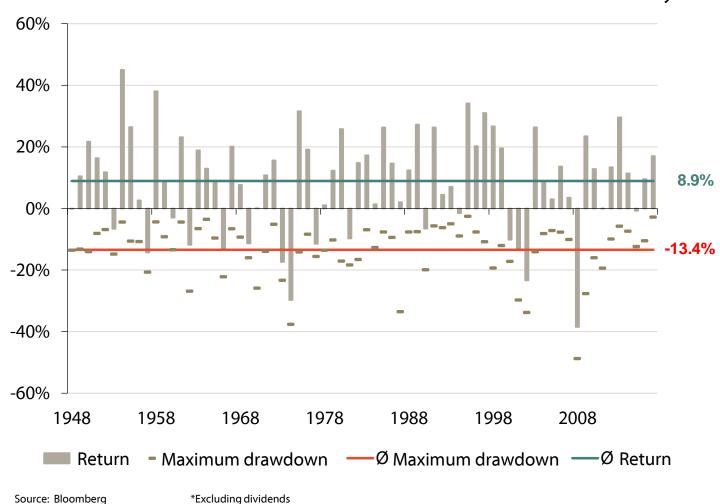
Just 3% away from the record



2017 was an outlier

Drawdowns of 10% are more the rule than the exception

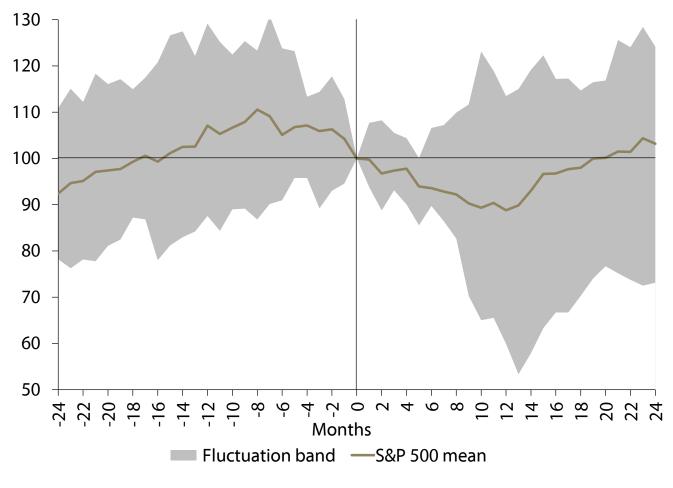
Annual returns* vs. maximum drawdowns over the S&P 500 index's history



In the final stage of the bull market?

The equity market usually peaks 3 to 12 months before a recession

US stocks before and during recession periods*

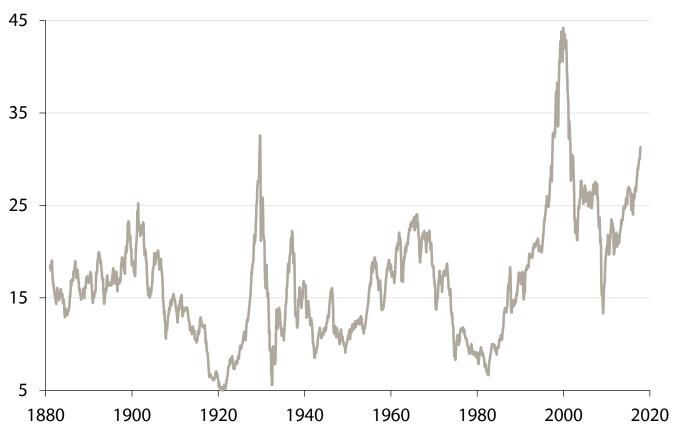


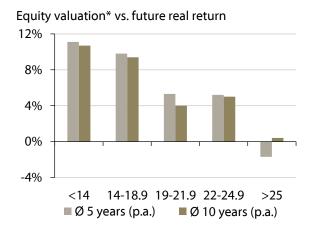
^{*} Dec. 69, Nov. 73, Jan. 80, Jul. 81, Jul. 90, March 01, Dec. 07

Valuations leave little upside leeway

Investors must content themselves with lower long-term returns

Shiller price-to-earnings ratio*



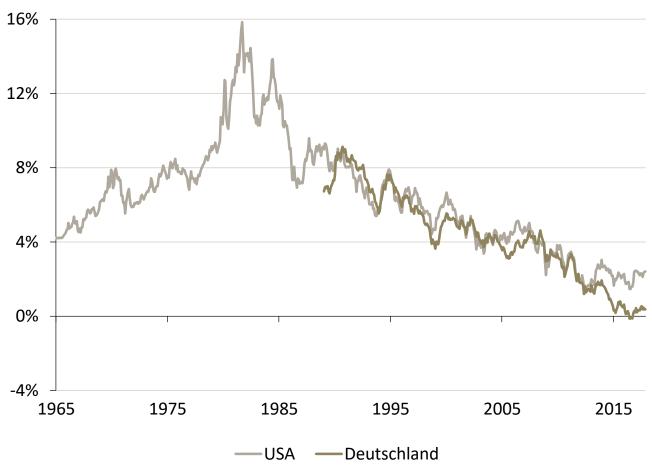




Little yield, mounting risk

35-year bond bull market at its end

Yield on 10-year government bonds



Summary

The end of the bull market is approaching

- The actual bull market was driven by monetary policy, QE and ultra-low (even negative) interest rates
- The current economic cycle is one of the longest in history
- The market sentiment is somewhere between excitement and euphoria
- The end of the liquidity flood is approaching (Fed balance sheet already shrinks)
- → We expect the current bull market to continue into 1H18
- → Investors should use this windom to de-risk and take profits
- → Places to hide: Cash, high-quality Bonds, Gold, Alternative Investments

Historical stock market sell-offs

Gold, Cash and Treasuries offer protection

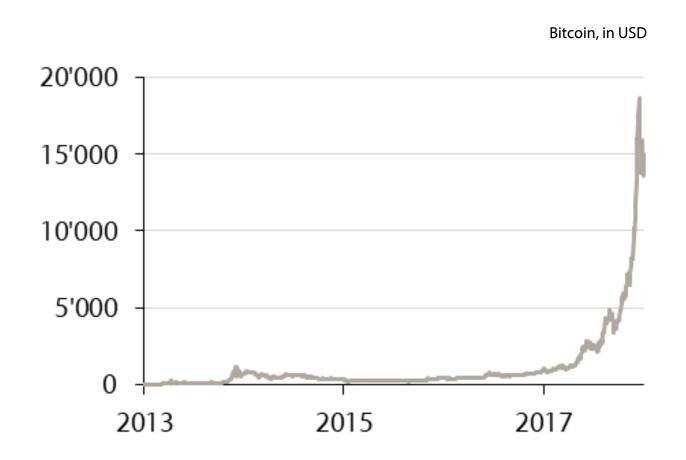
	Start	End	S&P 500	U.S. Treasuries	Gold
1987 crash	8/25/87	10/19/87	-33.2%	-7.2%	5.0%
Iraq invades Kuwait	7/17/90	10/12/90	-17.6%	-0.4%	7.6%
Asia crisis	10/7/97	10/28/97	-6.2%	0.0%	-4.6%
Russia/Long-Term Capital Management crisis	7/20/98	10/8/98	-18.7%	5.3%	1.2%
Sept. 11	9/10/01	10/11/02	-22.3%	11.2%	16.6%
Global financial crisis	10/11/07	3/6/09	-54.5%	15.8%	25.6%
2010 euro zone crisis and flash crash	4/20/10	7/1/10	-14.5%	4.5%	5.1%
U.S. sovereign debt downgrade	7/25/11	8/9/11	-12.3%	3.6%	7.8%
Taper tantrum	5/22/13	6/24/13	-4.8%	-2.0%	-6.4%
China worries	8/18/15	2/11/16	-11.8%	3.5%	11.5%
Average			-19.6%	3.4%	6.9%

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The trouble with bubbles

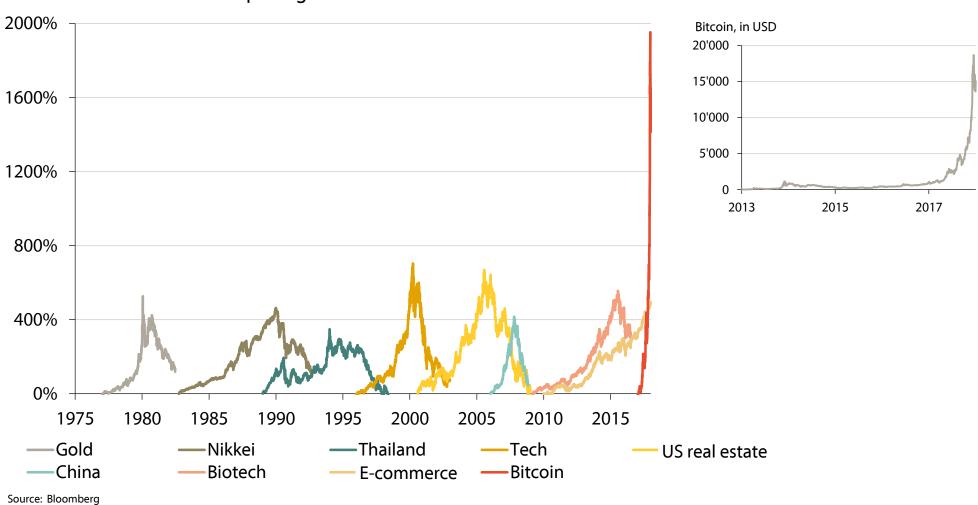
Bitcoin eclipses them all



The trouble with bubbles

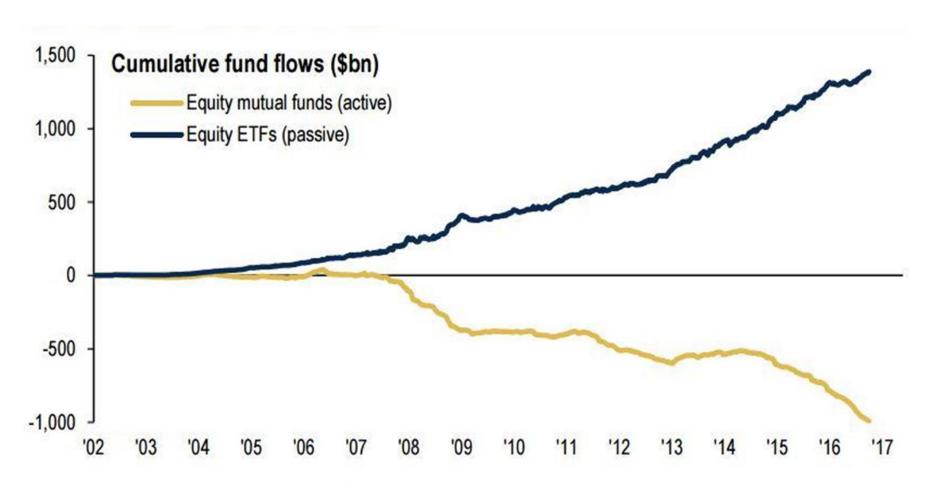
Bitcoin eclipses them all

Financial bubbles over the passage of time



Active vs. passive investing

No market efficiency without active management



Source: BofAML Global Investment Strategy, EPFR Global

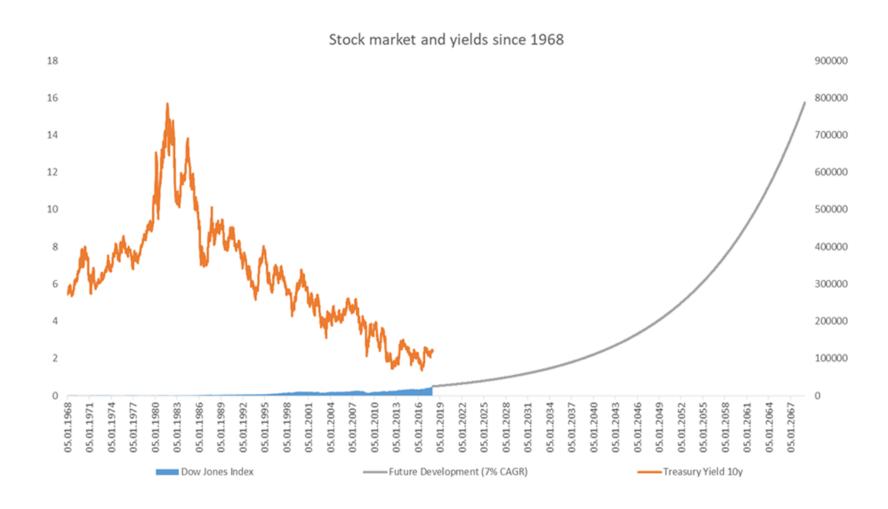
Robo-Advisors

Not the future in private banking...



Dow Jones at the end of 2068

Dow at 788'000 points



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