

Lars Kalbreier, CFA CIO Wealth Management Vontobel January 2019

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January 2019

Key topics in today's world

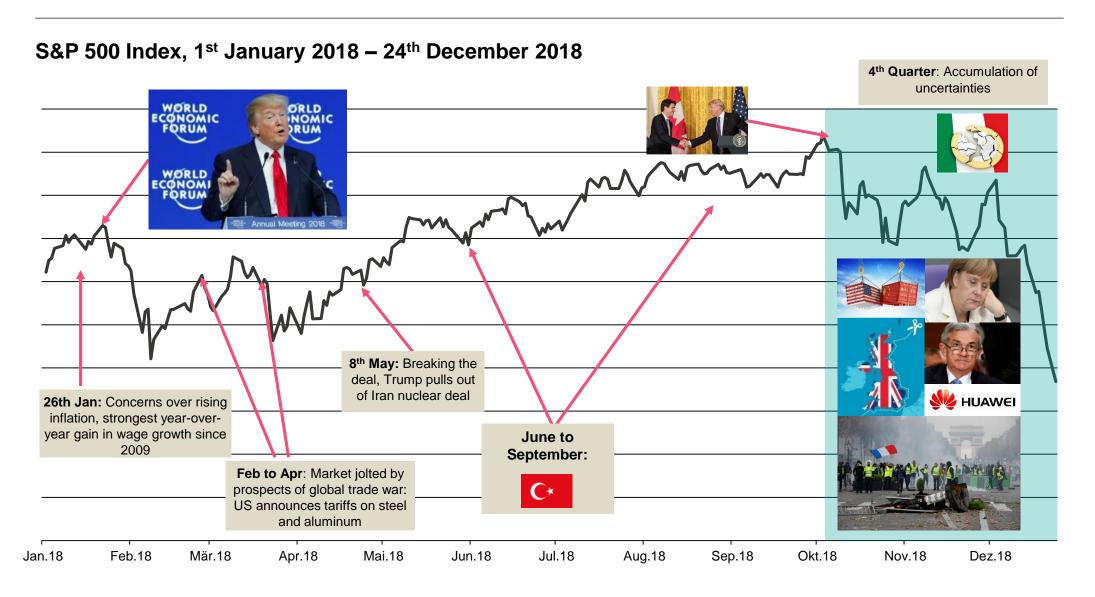
Our world view

Megatrends - attractive investment opportunities exposed to structural growth trends

Has the world really become a worse place?

The year 2018 was marked by the fear of trade wars as well as political and monetary uncertainty

January 2019



Quelle: Factset, Vontobel

In Q4, several global risks caused uncertainty in the market!

January 2019

China-US Trade Dispute



Monetary tightening



European politics







The US-Chinese trade war!

January 2019

First signs that trade dispute is resulting in more open economies...

Economic freedom of the world

RANG	LAND	PUNKTE	
1 \$	Hongkong	90.2	
2	Singapore	88.8	
3	New Zealand	84.2	
4	Switzerland	81.7	
5	Australia	80.9	
6	Ireland	80.4	
18	United States	75.7	
25	Germany	74.2	
104	Nigeria	58.5	
110 **	China	57.8	

China is opening its economy



 Allianz CEO Oliver Bäte: «Until very recently it was very difficult for us and other foreigners to compete in China. That is changing...» - 17th Sept 2018



 China's Premier Li Keqiang: «Chinese and foreign companies can compete on a level playing field in this big market.» - 19th Sept 2018



BMW Chief Executive Harald Krueger thanks
 Chinese Prime Minister Li Keqiang for "personally supporting" the plan – 10th Oct 2018

Trade agreements must include rules for copyrights!

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Porsche Macan?



Beer?



Range Rover Evoque?



The Big Hack

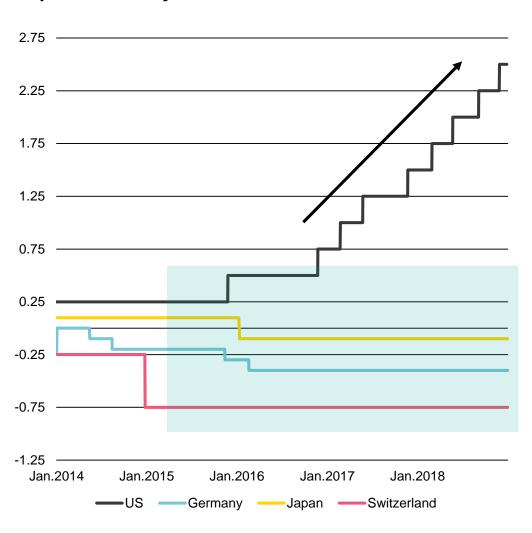


Source: GettyImages

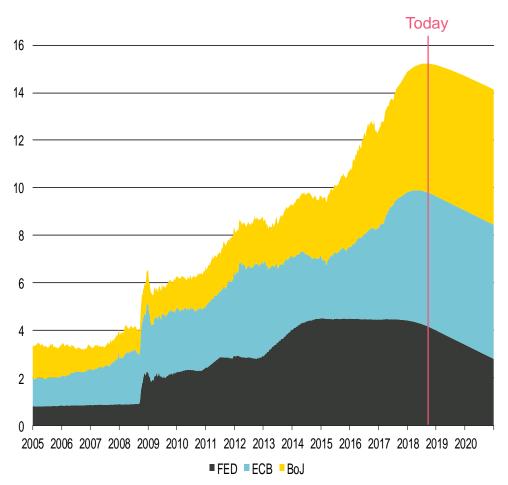
With Central Bank monetary policy divergence, volatility is to be expected...

January 2019

Dispersion in key interest rates



Fed Balance sheet is shrinking



Source: Bloomberg, Vontobel

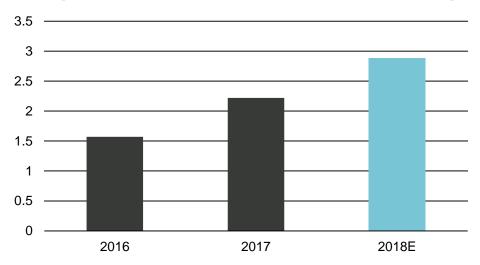
... and the FED and President Trump play the leading roles...

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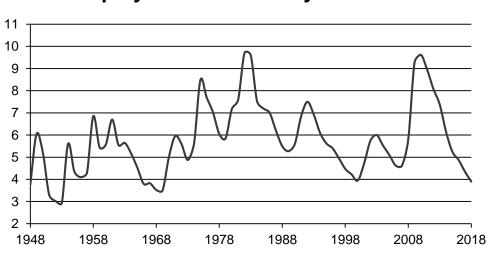




GDP growth remains solid and above-average



US unemployment rate at 48-year low



Source: FT, Factset, Vontobel, Gettylmages

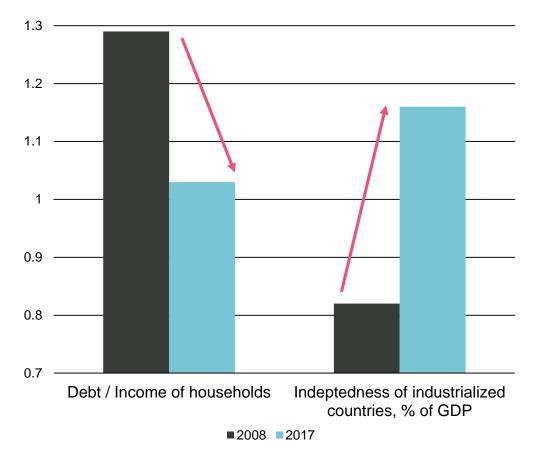
10 years after the Lehman collapse - what has changed?

January 2019

The indebtedness of households has decreased, but...

... global government debt has risen (debt as a percentage of GDP)





Quelle: Datastream, Bloomberg, Vontobel

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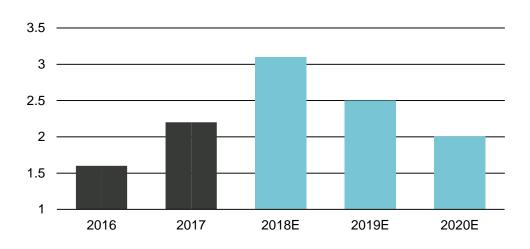


Uneven global growth. The US is leading the economic cycle, ...

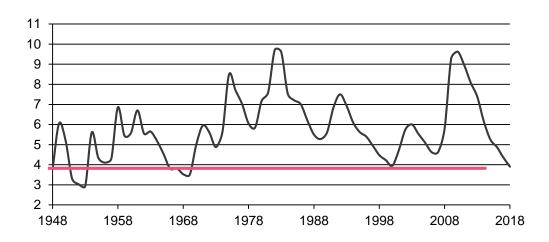


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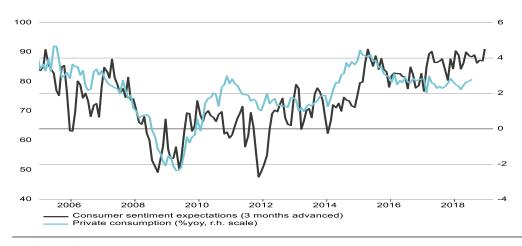
GDP growth remains solid and above average



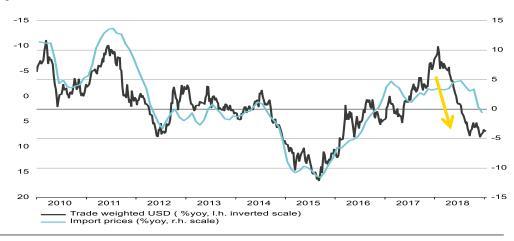
US unemployment rate at 48-year low



Consumers are more optimistic than before the global financial crisis



Inflation outlook: Strong USD led to decline in import prices



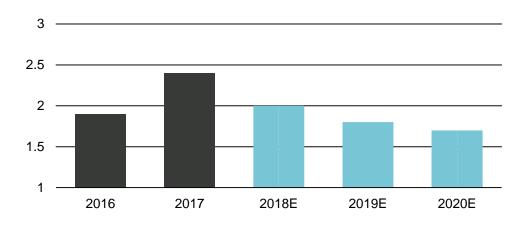




... Europe is challenged by politics while ...

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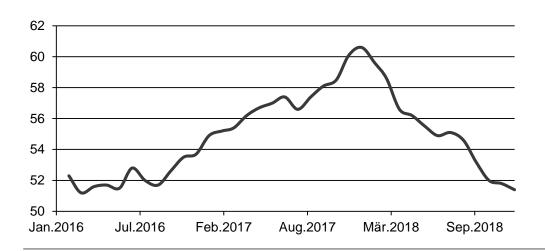
GDP growth remains solid but momentum weakens



Investor sentiment hampered by political gridlock



Eurozone Manufacturing Purchasing Managers' Index (PMI)



Eurozone with positive surprises - trade balance up as imports dropped more than exports

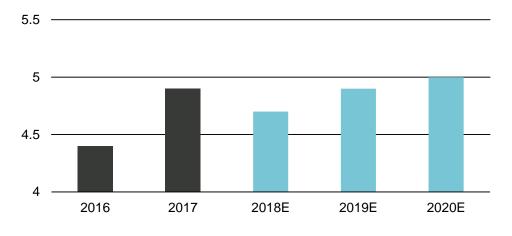




... the emerging markets continue to grow steadily. But the trade war is crucial

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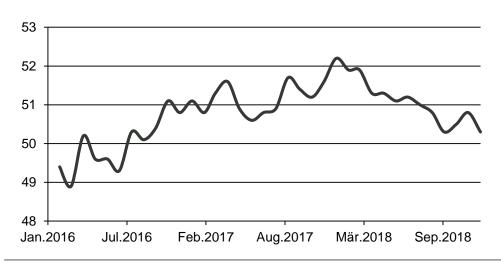
GDP growth remains solid and above average



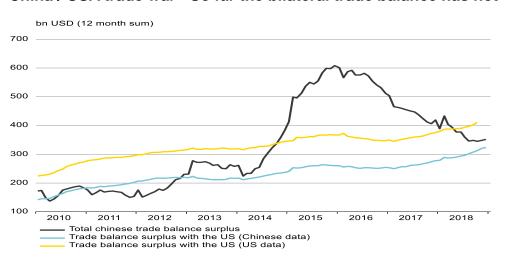
Investor sentiment affected by the global trade war



EM Manufacturing Purchasing Manager Index (PMI)



China / USA trade war - So far the bilateral trade balance has not



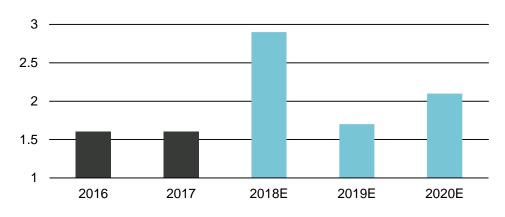




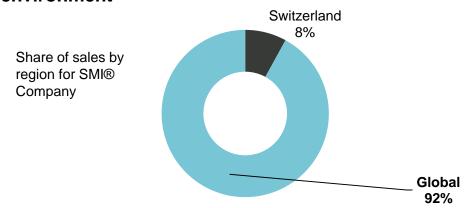
Switzerland is likely to slow down as well...

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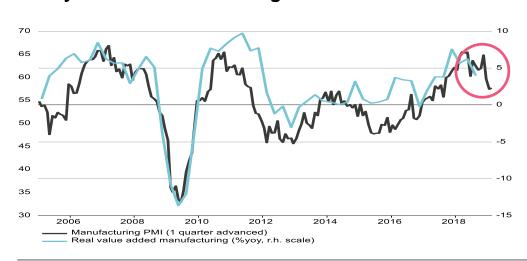
GDP growth remains solid and above average



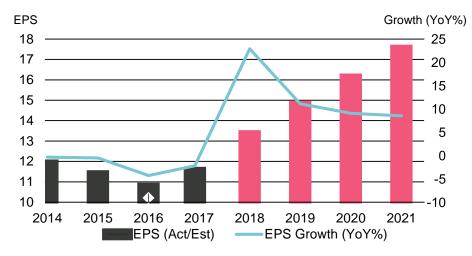
Swiss companies had to adapt to a difficult currency environment



Honeymoon in manufacturing finished

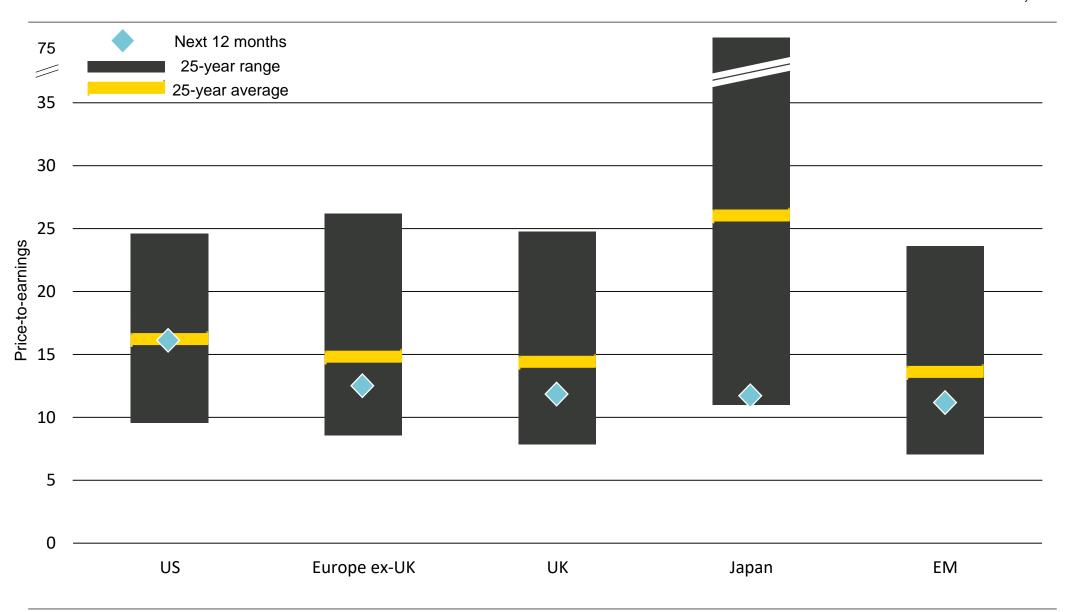


Development of Earnings Per Share (Switzerland, SPI)



Asset prices can continue to grind modestly higher but...

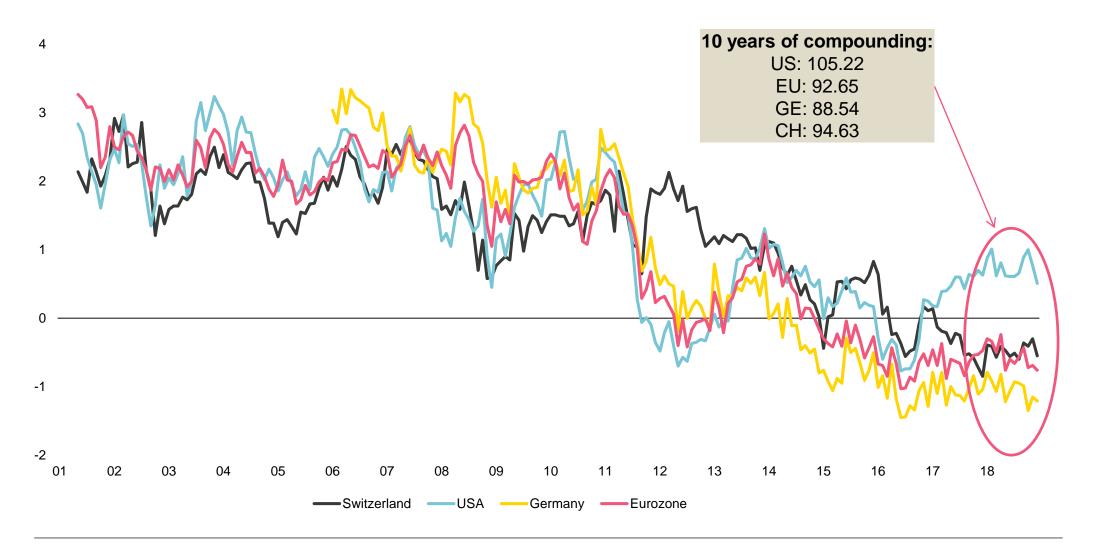
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... the bond environment remains mixed: only the US offers positive real yields...

January 2019

10-year government real yields (interest rates less inflation)



Our world view

January 2019



Protectionist measures are on the increase. Discussions about trade barriers between the US and China will continue to occupy the markets.

Divergent global growth. The US leads the economic cycle, Europe is challenged by politics while emerging markets continue to grow.

Inflation has started to rise but efficiency gains from technological innovation will continue to contain inflation.

Asset prices can continue to grind modestly higher but with central bank policy normalization underway, volatility will continue.

Most importantly, we do not see a recession for 2019.

As of January 2019

Our view across asset classes

January 2019

Asset class









	 -	Neutral	+	++	Comment	
Cash						
Bonds						
Government Bonds						
Investment Grade					We continue to be underweight developed market government bonds, given negative real returns. We recommend investments with short duration and active management	
High Yield						
Emerging Markets						
Equities						
Switzerland						
Europe					In general, we have a neutral position towards equity markets. We favor Emerging Market equities based on strong underlying fundamentals as well as attractive relative valuations	
US						
Japan						
Emerging Markets						
Alternatives						
Gold					Ma recommend alternatives for their portfolio diversification	
Commodities					We recommend alternatives for their portfolio diversification effect and attractive yield, regardless of the market	
Hedge Funds					environment	

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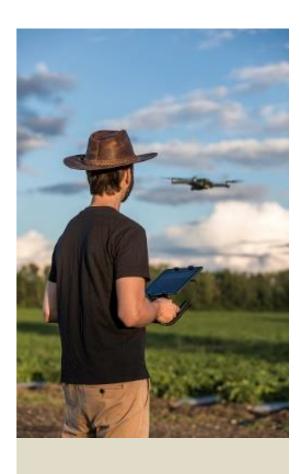
Has the world become a worse place?

Megatrends Framework

January 2019



Family Influenced Businesses



Smart Farming



Smart Healthcare

Family Influenced Businesses

January 2019

Daimler

BMW





Per annum return over 20 years: 2.41% Initial investment of EUR 10'000: EUR 16'101

Per annum return over 20 years: 9.21% Initial investment of EUR 10'000: EUR 58'244

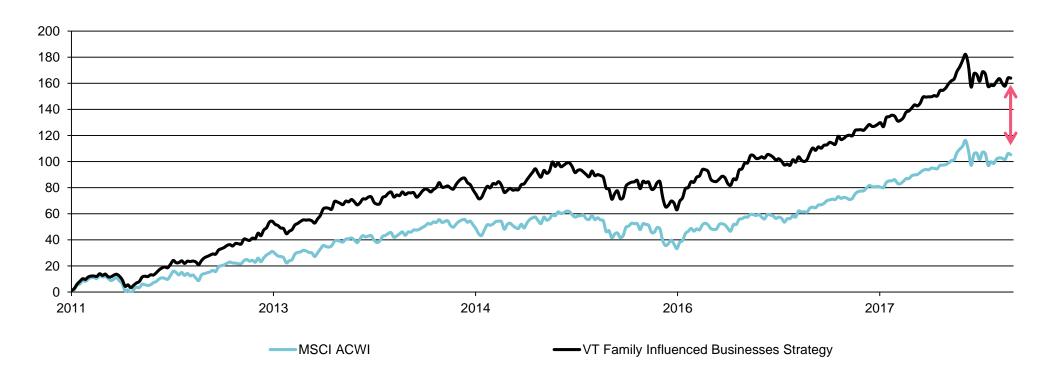
Source: Factset, Vontobel 21

Family Influenced Businesses build strong brands...

January 2019

- These businesses often build the **strongest brands** as the founders have an **emotional stake** in the business
- Our analysis shows a strong outperformance of Family Influenced Businesses versus the MSCI All Country Index*
- On average Family Influenced Businesses have stronger EBITDA Growth

Backtested performance of the Vontobel Family Influenced Businesses



Source: Factset, Thomson Reuters Datastream

^{*}Universe of Family Influenced Business was updated on the 31.12 of each year and is rebalanced to be equal-weighted on a yearly basis

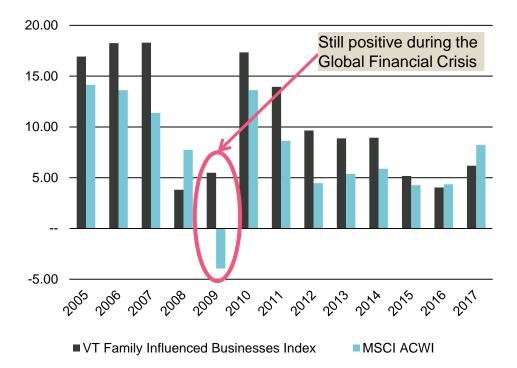
... and have higher growth rates and less leverage

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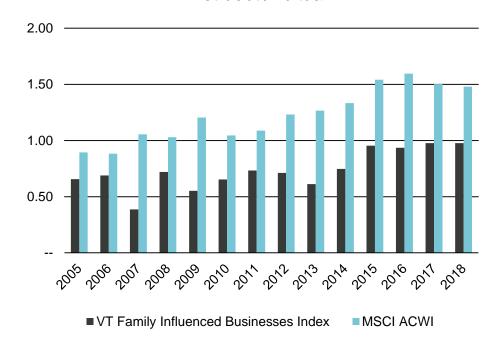
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- Family Influenced Businesses care about the long-term success of their businesses and are not held hostage by short termism
- Family Influenced Businesses tend to be run more prudently, with lower debt and less financial leverage
- Family Influenced Businesses have a better alignment between shareholders and management

EBITDA growth of Family Influenced Businesses vs MSCI World



Family Businesses have Less Debt Net debt /Ebitda



Source: Factset, Thomson Reuters Datastream

Examples of Family Influenced Businesses

January 2019

Straumann: Thomas Straumann



Thomas Straumann, owns 17% of Straumann

Stora Enso: Wallenberg Family



Jacob, Marcus and Peter Jr Wallenberg, own 28% of the voting rights of Stora Enso, in their shared office in Stockholm.

Oracle: Larry Ellison



Larry Ellison, owns 28% of the voting rights of Oracle, is known as one of the tech industry's leading visionaries

Founder & Innovator

Thomas Straumann, grandson of the company's founder, initially completed an apprenticeship as a precision mechanic in the watch industry before focusing on the development of material mixtures

Influencer & Advisor

The family's activities are directed by core values and a number of guiding principles that have evolved over the past 160 years. Striving to achieve what is best for each individual company is the lodestar for all of the family's involvements

Visionary & Industry Shaper

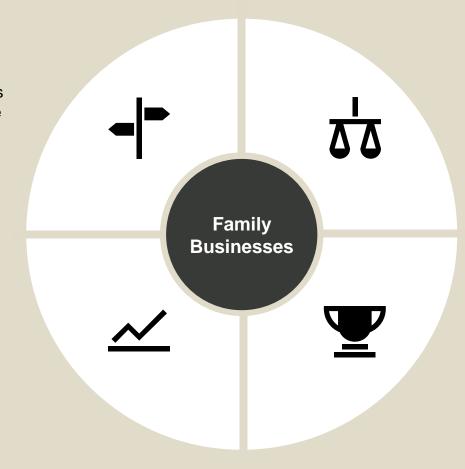
He was instrumental in inventing the area of cloud computing known as software-as-a-service, providing seed funding for Salesforce.com and NetSuite

Key aspects of family businesses

Their way to success

Long-term goals

- Long-term thinking and visions
- Several generations to survive
- Focus on core business



Conservative balance sheet management

- Stronger balance sheets
- Lower levels of debt
- Prudent investment management

Constant profit growth

- Sustainably generated growth (self-financing)
- Stable but conservative dividend payouts

Outperformance

- Better equity performance compared to non-family companies; across all sectors
- crisis resistance

Megatrends Framework

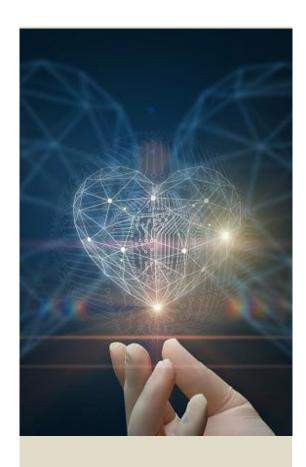
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Family Influenced Businesses



Smart Farming



Smart Healthcare

Increasing food consumption as a result of population growth

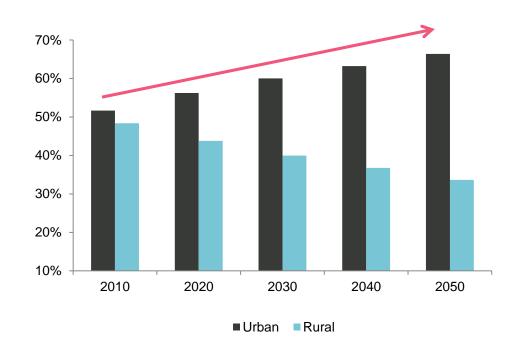
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- Demographic changes, greater variability in weather patterns, and other environmental constraints pose major challenges in meeting future global food needs
- The world population is estimated to rise to 9.7 billion people by 2050. That's 2.5 billion more than today and this will lead to significantly lower per capita arable land
- Urbanization leads to **rising food consumption** while also causing labour shortages in the farming sector

Global Arable Land vs. Population

10 0.5 8 0.4 Ha. Per Person 0.3 in billions 0.2 2 0.1 0.0 1960 1970 1980 1990 2000 2010 2020 World Population Arable Land & Land in Permanent Crops

World Population: Growing Urban-Rural Split



Source: UN FAO, WHO 27

Smart Farming

January 2019

Autonomous machines



Vertical Farming



Precision agriculture



Robotics



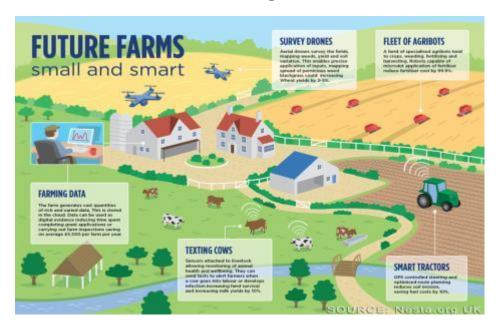
Smart Farming

January 2019

ADDRESSABLE MARKET AND SEGMENTS

- Smart farming aims for a more efficient and **sustainable production** framework, based on a more precise and resource-efficient approach
- Smart farming methods include precision agriculture, robotics, vertical farming, biologicals, biotech, and aquaculture
- Vertical agriculture is expected to have an e-commerce level impact on traditional farming. Currently, Emirates Airlines is building the world's largest vertical farming facility in Dubai (2,700 kg capacity), in a USD 40 million partnership with Crop One, a California-based firm. The facility is expected to be operational by December 2019

Future of traditional agricultural farms



Emirates forging ahead with the future of airline catering



Megatrends Framework

January 2019



Family Influenced Businesses



Smart Farming



Smart Healthcare

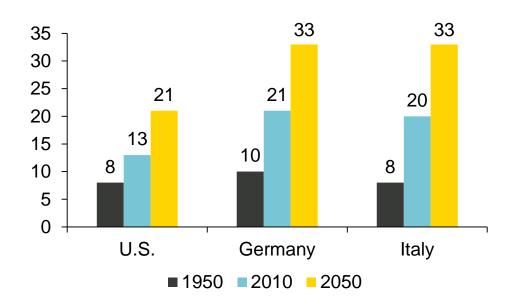
Megatrend Smart Healthcare Key Drivers

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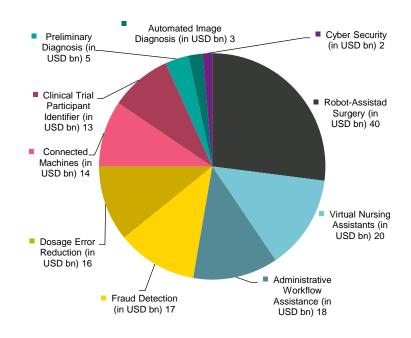
KEY DRIVERS

- Demographics: Population growth and ageing drive an unsustainable rise in healthcare costs. Demand of healthcare shows constant growth due to higher life expectancy.
- Cost saving opportunity: Healthcare expenses are rising relentlessly. In order to overcome inefficiencies and save costs, the industry
 must invest heavily in new technologies.
- Technology adoption: Al-supported diagnostics, remote patient monitoring, telemedicine, robotics in surgery, new insurance concepts etc.
 the Healthcare industry will go through a massive transformation.

Growing population of older people in the U.S., Germany and Italy (% population ages >65)



Al cost savings opportunities by 2026 – USD 150bn opportunity in the US



Source: United Nations, Accenture 2017

Megatrend Smart Healthcare Key Investment Themes

January 2019

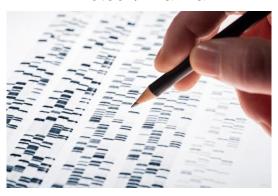
Healthcare IT/Services



Wearables



Biotech/Pharma



Insurtech



Robotics



Diagnostics/Imaging



Source: Getty Images 32

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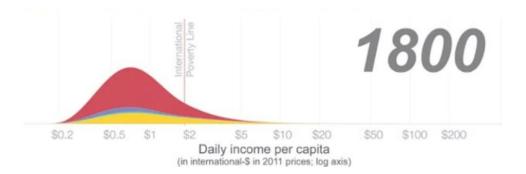


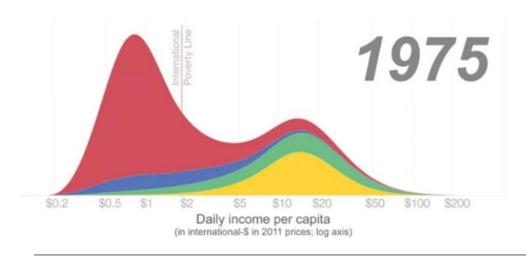
Fewer people live in poverty now than any other time in history

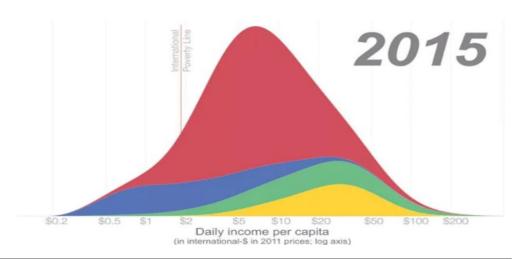
January 2019

The worldwide distribution of wealth has become more equitable since 1800, when much of the world lived on less than \$2 a day







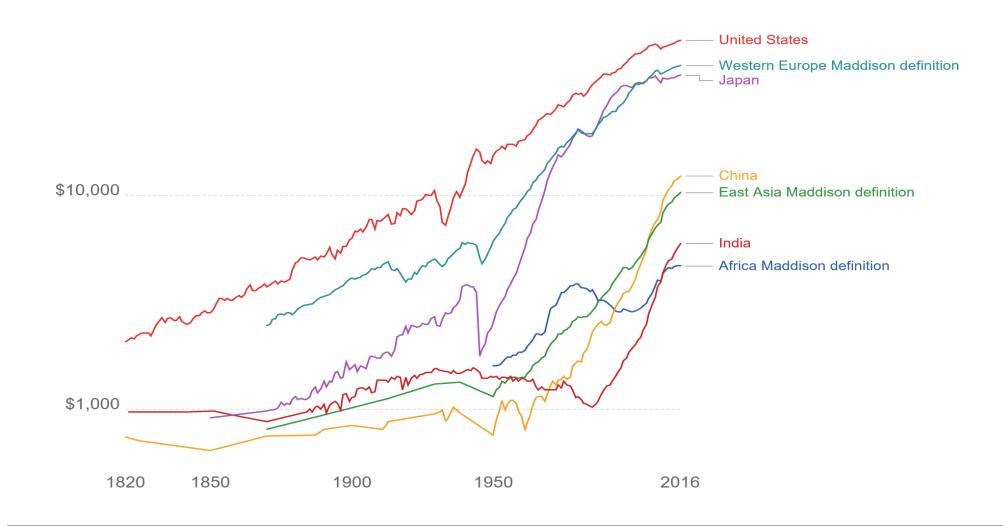


Source: Gapminder 35

Global economies have been growing, driving up income levels

January 2019

Real GDP per capita is measured using USD, inflation adjusted at prices of 2011

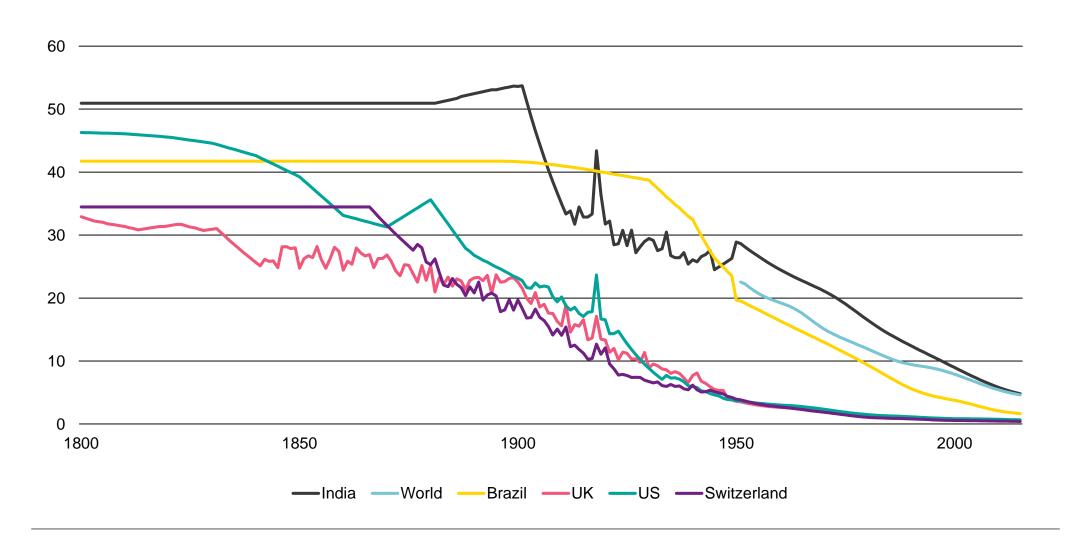


Source: Maddison Project Database

Worldwide child mortality rates have dropped significantly

January 2019

Child mortality rate



Source: Maddison Project Database

Thank you for your attention! Any questions?

Legal information

January 2019

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